

76-95571

DIRECTOR OF CENTRAL INTELLIGENCE

Andrew:

I have looked this over and am in total agreement.

Some of it you and I have discussed.

Let's chat sometime about Hank's role as

Deputy. He is a ~~man~~ to work with.

Some of your work will be with him; a lot more will be with me. He and I keep each other closely informed.

This memo is not intended to be all inclusive - obviously.

GB

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EXECUTIVE REGISTRY FILE Knoche / DUG

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Executive Registry

76-9557

15 June 1976

MEMORANDUM FOR: Assistant to the Director

FROM: E. H. Knoche

SUBJECT: The Nature of the Assignment

Andrew:

1. The basic challenge of your assignment as Assistant to the Director is to help us relate better to forces and institutions external to us in CIA. We need the widest and deepest public understanding of the intelligence profession and its importance, and we will look to you to help us find the appropriate themes and the audiences in reaching this objective. As for audiences, we want to be as even-handed as possible, making sure that we attempt to gain understanding, if not approval, from a cross-section of American society.
2. Obviously, we do not want to impart valid secrets, particularly those that relate to intelligence sources and methods. Equally obviously, we have no rightful role to play in asserting or debating issues of American foreign policy. We do, however, have a proper role to play in finding ways to make more available certain of our intelligence findings which do not impart sources and methods or touch directly on foreign policy.
3. We have recently revised our procedures governing the consideration and approval or disapproval of proposed unclassified articles in open journals authored by CIA personnel. We have established a Publications Review Board which will be chaired by you, with representation from various parts of the Agency. We expect the board to function imaginatively and intelligently with a due regard for security, for the timing of publication, for the potential controversy it might set off, for assurances that American foreign policy is not involved, and for an assurance that the publication vehicle is an appropriate one for the purpose. The procedures and criteria are well spelled out in

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4. You will want to stay abreast of current studies within the Agency and within the IC Staff dealing with the whole question of secrecy and compartmentation. In finding ways to be more forthcoming with the intelligence product, we hope to become more systematic in our own publication of unclassified articles bearing on matters of interest to American universities and libraries. I have in mind reports on such topics as climatology, the general nature of international terrorism, and the general pattern of the international narcotics trade. We will look to you to help us reach judgments on how to become more systematic in our publication of such articles and on the propriety of doing so.

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6. In short, we are asking you to concentrate on ways to build external understanding of what we are about. In carrying out this task, you should participate in and be aware of all phases of our external work including our relations with Congress (a responsibility of the Office of the Legislative Counsel) with other parts of the Executive Department, with the media, and with other American organizations, public and private.

7. You will have full support in the decisions you make as to the organization of your staff in meeting this important charge.

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E. H. Knoche

cc: DDCI
D/DCI/IC
DDA
DDO
DDI
DDS&T
IG
GC
LC
D/DCI/NIO
Comptroller
D/OCI
SA/DCI
EA/DCI

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